



JAVIER ÍSCAR DE HOYOS

Managing partner - Íscar Arbitraje

QUALIFICATIONS

1986-1991	Degree in law - Universidad C.E.U. San Pablo de Madrid.
1989-1991	MBA Know How Business College de Madrid.
1992-1993	Master's degree in Legal Practice- Escuela de Práctica Jurídica de Madrid
1994-1995	Master's degree in Business Management Consultancy - Centro de Estudios Financieros de Madrid.
2006	Expert Arbitrator Seminar - Arbitraje Instituto de Empresa de Madrid.

PROFESSIONAL EXPERIENCE

1992-Current	Practicing lawyer since 1993. Member of the Madrid Bar Association. Founding Partner at ÍSCAR ABOGADOS SLP
2020-Current	President of Asociación Europea de Arbitraje (European Arbitration Association)
2006-Current	Member of Club Español del Arbitraje (Spanish Arbitration Club)
2007-Current	President of the Corte Internacional Hispano Marroquí de Arbitraje (International Hispano-Moroccan Court of Arbitration)
2013 - 2017	Third representative on the Governing Board of the Madrid Bar Association
2013-Current	President of Centro de Mediación y Solución de Conflictos, CEMED
2020-Current	President of Centro Iberoamericano de Arbitraje, CIAR.
2015-Currnt	Insurance expert and President of an Insurance Brokerage.
2016 February	Georgetown International Arbitration Society. 4th ANNUAL INTERNATIONAL ARBITRATION MONTH February 2nd - March 1st, 2016 Tuesday, February 2: "Recent Developments in National Policies Toward Arbitration" 6:30 - 8:30PM location TBD. Speakers include Crenguta Leaua, Javier Iscar de Hoyos, and Gonzalo Stampa Casas.

2016 November	Harvard Law School. HIALSA. Spanish and European International Arbitration: Institutional and Practitioner Perspectives. "Viewpoint from the practitioner's side, while Javier Iscar de Hoyos, as head of the European Center of Arbitration, will offer an institutional perspective".
2021 November	International speaker at the conference "The use of discovery in International Commercial Arbitration", organised in Miami by the University of Miami School of Law.

RECOGNITION IN INTERNATIONAL DIRECTORIES

Recognised by the international media, rating and strategic information agency Leaders League as one of the recommended Spanish referees of the year 2020, in 2021 as "Excellent" and the years 2022 and 2023 as "leading" the ranking of the best Spanish referees at international level.

Recognised by the prestigious Best Lawyers directory in its 2021 and 2022 edition in the "Arbitration and Mediation" category.

Co-author of the "Investor-State Arbitration Laws" guide in its 2020, 2021 and 2022 edition, published in the ICLG - International Comparative Legal Guides magazine by Global Legal Group.

PROFESSIONAL EXPERIENCE AND AREAS OF EXPERTISE

Managing Partner at Iscar Arbitraje.

Arbitrator having administered more than 25 arbitrations under ICC rules, International Arbitration Centre (CIAM), Court of Arbitration of the Madrid Chamber of Commerce, Court of Arbitration of the Madrid Bar Association and the PUCP, as well as arbitrator in ad hoc arbitrations.

Experience in arbitration in Construction, Insurance, EPC and EPCM Contracts, Banking Products, Financial and Commercial Law and Competition.

Lecturer in the "University Expert in Investment Arbitration" programme of the 2023/24 course organised by the Postgraduate and Research Institute of the CES Cardenal Cisneros.

Listed on the register of arbitrators of the Conselho Arbitral do Estado de São Paulo.

Listed on the register of arbitrators of the Centro Internacional de Arbitraje - Cámara de Bélgica y Luxemburgo en el Perú (CIABLP).

Listed on the register of arbitrators of the Court of the Valencia Chamber of Commerce

Listed on the register of arbitrators of the International Centre for Arbitration, Dispute Resolution & Dispute Boards (from 11/03/2020)

Listed on the register of arbitrators of the Arbitration Centre of the Lima Chamber of Commerce. (Since 13/10/2020).

Listed on the register of arbitrators and mediators of the Mediation and Arbitration Centre of the Liga de Defensa Comercial (LIDECO).

Listed on the register of arbitrators of the Conciliation and Arbitration Centre of the Chamber of Commerce and Services of Uruguay.

Listed on the register of arbitrators of the Arbitration and Mediation Centre of the Quito Chamber of Commerce (since 28/09/2021).

Member of the Argentine Committee of National and Transactional Arbitration CARAT.

Foreign Corresponding Academician of the Colombian Academy of Jurisprudence.

Distinguished Visitor of the Arbitration Centre of the Bar Association of Lima.

Jurist Emeritus of the Illustrious College of Jurists of Colombia.

Expert in arbitration and author of a number of articles and publications; founder of the European Arbitration Association; president of the Spanish-Moroccan Court of Arbitration; and founder of the Centre for Mediation and Conflict Resolution, CEMED.

Lecturer on the module "Legal Dispute Resolution Mechanisms" as part of the ICC Spain Executive Programme in International Commercial Arbitration.

Member of the Advisory Board of the quarterly magazine "LA LEY: MEDIACIÓN Y ARBITRAJE: Revista sobre métodos alternativos de solución de controversias" edited and published by Wolters Kluwer.

He has been co-Director of the Higher Course on Commercial Arbitration and Civil and Commercial Mediation at the UNED. Lecturer on the Master's Degree in Access to the Legal Profession at the Camilo José Cela University in Madrid (Module "Extrajudicial Dispute Resolution"). Lecturer at the Pablo de Olavide University in Seville. University Extension Diploma. "Extrajudicial and Notarial Law".

President of the CARD-AI Arbitration Council of Ankawa International, International Centre for Advanced Applied Studies on Government, Development and Innovation (Peru).

Guest speaker at Georgetown International Arbitration Society and Harvard Law School (2016) on his experience in international arbitration.

Lecturer at the seminar "The Relevance and Use of Soft Law Instruments in Arbitration" as part of the course "Alternative Dispute Resolution Methods: A Domestic and International Perspective 2020" organised by HYA - Honduran Young Arbitrators.

Member of the Advisory Committee of MAD VYAP (Madrid Very Young Arbitration Practitioners).

PROFESSIONAL EXPERIENCE AND SPECIALISATION

1. Institutional Experience

Since 2000, Javier has been dedicated to constructing and launching the Asociación Europea de Arbitraje (European Arbitration Association). As President, he has supervised and scrutinised over 150 arbitrations in the fields of transport, construction, engineering, franchises, insurance, services and real estate.

Since 2006, when the Corte Hispano Marroquí de Arbitraje was founded, he has scrutinised 16 international arbitrations, in his capacity as Secretary General. Since 2020 he is Chairman of the Centro Iberoamericano de Arbitraje.

2. Current experience in Arbitration (*Cases highlighted since 2018*)

- Co-arbitrator in a proceeding at the International Court of Arbitration of the International Chamber of Commerce (ICC) concerning damages arising from a contract signed between a Brazilian company with a branch in Uruguay and a Uruguayan company. Intervening by counterclaim: Japanese and French companies (language of arbitration: Spanish; amount in dispute: US\$ 680,000,000 approx.).
- Co-arbitrator in a proceeding at the Madrid Court of Arbitration concerning a collaboration contract (language of the arbitration: Spanish). (Language of arbitration: Spanish. Amount in dispute: approximately €35,000,000).
- Co-arbitrator in a proceeding at the Madrid International Arbitration Center concerning a breach of a joint venture agreement in the hotel sector (Sede: España. Idioma: español/inglés; cuantía: US\$ 37.000.000 aprox.).

- President of the Arbitral Tribunal of the International Court of Arbitration of the International Chamber of Commerce (ICC) concerning the “design, manufacture and supply of load-bearing structures for photovoltaic modules” between Mexican companies. (Spanish language, amount US\$ 1,500,000, approx.)
- Co-arbitrator in a national proceeding at the Arbitration Court of Madrid in relation to a claim in the main action for damages arising from the Contract for breach by the Landlord, and in a counterclaim for termination of the Contract for non-payment of the rent as well as damages arising from the breach (language of arbitration: Spanish; amount in dispute: € 10,000,000 approx.)
- Ad hoc arbitration concerning the settlement of a contract for the supply of materials in the construction sector between two national companies (Spain. Language: Spanish. Amount: €4,000,000).
- Co-arbitrator in a proceeding of the International Court of Arbitration of the International Chamber of Commerce (ICC) relating in the main claim to the claim for invoices accrued under a Service Contract, and in the counterclaim for the Nullity of the Contract, with reimbursement of the amount paid due to unfair competition (language of arbitration: Spanish; amount in dispute: US\$ 900,000)
- Co-arbitrator in a proceeding of the Madrid International Arbitration Center concerning an investment and shareholders agreement. Location: Madrid (language of arbitration: Spanish/English; amount in dispute: US\$ 25,000,000 approx.)
- Co-arbitrator in a proceeding at the Barcelona Arbitration Court (TAB) concerning the application of a Rebus Sic Stantibus clause in a contractual relationship in the urban/industrial leasing sector. (Venue: Spain. Language: Spanish; amount in dispute: €2,000,000).
- Sole arbitrator in a proceeding at the Arbitration and Mediation Centre (CAM) of the Santiago Chamber of Commerce (CCS) in relation to a share purchase agreement (SPA) between two Chilean companies with a US parent company. (Location: Chile; Language: English; Location: Chile; Amount in dispute: US\$ 500,000).
- Co-arbitrator in a proceeding at the International Court of Arbitration of the International Chamber of Commerce (ICC) concerning the breach of a DMA contract in the construction sector (Spain. Spanish language: amount in dispute: approx. 5.000.000\$).

3. Articles, publications on arbitration.

September 2022

«Certificaciones de las instituciones arbitrales a ojos del TSJ de Madrid (Sentencia del Tribunal Superior de Justicia de Madrid de 31 de marzo de 2022)» Revista LA LEY Mediación y Arbitraje nº 12, julio-septiembre 2022, Nº 12, July 1, 2022, by Editorial LA LEY

October 2019/2020/2021

INVESTMENT ARBITRATION. Co-author of “Investor-State Arbitration Laws and Regulations 2020” published in ICLG - International Comparative Legal Guides by Global Legal Group, analysing the current position of Spain on investment arbitration. (2020, 2021 an 2022 edition)

June 2018

La denegación del reconocimiento de un laudo extranjero con fundamento en la causa del art. V.1 e) de la CNY: comentario del Auto 3/2017, de 14 de febrero, dictado por el TSJM. Revista del Club Español del Arbitraje 32/2018.

March 2015

El arbitraje acerca la relación asegurado-asegurador. Mediadores en Red.

December 2014

El arbitraje acerca la relación asegurado-asegurador. Mediadores en Red.

February 2014

El arbitraje en la relación asegurado-asegurador. Fecor, Federación Española de Corredores de Seguros.

January 2014

Abogacía e información, la necesidad de adaptarse a la realidad global. Revista de Derecho Práctico.

October 2013

"Caso de éxito de la Corte Hispano Marroquí de Arbitraje" at I Foro Económico del Mediterráneo Occidental, en Barcelona.

January 2013

Revista Foro Jurídico Iberoamericano. Hacia una profesionalización del arbitraje.

October 2012

El arbitraje institucional: Las cortes de arbitraje en España. Arbitraje y mediación. Problemas actuales, retos y oportunidades. Monographic issue of Revista jurídica de Castilla y León. Editorial Lex Nova – Thomson Reuters.

May 2012

Pinceladas de la situación actual del arbitraje y la mediación en España. Mediario, official publication of the Insurance Mediators Association.

June 2011

Les tours d'arbitrage comme moyen pour gérer les arbitrages. Revue marocaine de médiation et d'arbitrage, number 5. Review published by the Centro Internacional de Mediación y de Arbitraje de Rabat (CIMAR).

May 2011

El acuerdo arbitral. Apuntes teóricos y prácticos. Co-author of the first volume, which is part of "Tratado de Derecho Arbitral". Published by the Instituto Peruano de Arbitraje and Editorial Ibáñez, with the support of the Pontificia Universidad Javeriana in Colombia

January 2011

La elaboración de un calendario procesal. Revista "Cuadernos de Arbitraje", volume 6. Published by Wolters Kluwer, Iberdrola and the Engineers' Association, ICAI.

November 2010

El arbitraje internacional: una aplicación práctica, co-author with Jorge Campos Moral for Estrategia Financiera, published by Wolters Kluwer (number 277).

July-august 2010

Los ingenieros y los abogados, parte esencial en los arbitrajes, Co-author con Higinio García Pi for Anales de Mecánica y Electricidad, review of the Engineers' Association, ICAI (volume LXXXVII, part IV).

July 2010

"Demandar a un incobrable vía arbitraje es rentable", for Expansión 09/07/2010, June 2010 "Reforma de la Ley de Arbitraje", for Legal Today 11/06/2010 "Reforma de la Ley de Arbitraje" for Juris Madrid 1/06/2010

March 2010

Reflexiones sobre las últimas reformas en materia de arbitraje y mediación, Diario Jurídico 17/03/2010. Interview for the review Foro Esine, nº 100

February 2010

Entrevista para la Newsletter del Instituto, nº 30 Jan-March 2010.

January-march 2010

¿Qué papel cumple el arbitraje en los procesos de inversión extranjera? Invest in Spain.

December 2005

Notificaciones y comunicaciones en la vigente ley de arbitraje. Validez del artículo 5.a), for the review "Current Jurídica Aranzadi" nº 692. Editorial Aranzadi.

April 2005

El arbitraje privado en los arrendamientos urbanos. Aspectos prácticos. Revista de Derecho Procesal Civil y Mercantil. Práctica de Tribunales. Editorial la Ley Actualidad. d. Year II – Number 15 – April 2005.

March 2005

El arbitraje privado y los consumidores y usuarios. Revista de Derecho Procesal Civil y Mercantil "Práctica de Tribunales". Editorial la Ley Actualidad. Year II – Number 14 – March 2005.

June 2004

Adecuación de la cláusula de sumisión a arbitraje privado a la legislación protectora de los derechos del consumidor. Revista de Actualización Jurídica de la Editorial Aranzadi.

3. Books

2021

Co-author "El proceso arbitral en España a la luz de la doctrina del Tribunal Constitucional" published by Wolters Kluwer with CIMA.

Co-author "Arbitraje Internacional en la economía globalizada. Reflexiones en homenaje a D. Ramón Mullerat" published by E&J with AFA.

2019

Co-author "Las Medidas Alternativas de Resolución de Conflictos (ADR) en las distintas esferas del ordenamiento jurídico.

2015

Co-author "La Franquicia (Duo)" de la Editorial Aranzadi. In particular, the chapter on Arbitration and mediation in the franchise sector.

Co-author "Diccionario Terminológico del Arbitraje Nacional e Internacional (Comercial y de Inversiones)". Volumen 18. Biblioteca de Arbitraje del Estudio Mario Castillo Freyre. Editorial Palestra.

2008

Co-author: "MANUAL DE DERECHO PARA INGENIEROS" Published by LA LEY Grupo Wolters Kluwer, IBERDROLA S.A. and the Engineers' Association ICAI.

2004

Co-author: "VADEMÉCUM DE PRINCIPIOS INSPIRADORES DEL ARBITRAJE Y DE PRACTICA ARBITRAL DE TRIBUNALES ARBITRALES SEGÚN LA NUEVA LEY DE ARBITRAJE 60/2003" published by Instituto Vasco de Derecho Procesal.

4. Conferences

2021

Speaker at the internacional seminar "The use of discovery in International Commercial Arbitration", organized in Miami by the University of Miami School of Law.

2020

Lecturer in the virtual session number VI Seminar: Relevance and use of Soft Law instruments in Arbitration of the "Course on Alternative Dispute Resolution Methods: a domestic and international perspective" organised in July 2020 by HAY and Lexincorp.

Professor in the Executive Programme on International Commercial Arbitration organised by the Consejo General de la Abogacía Española and ICC Spain from 28 January to 19 March 2020. Conference: "Mecanismos de resolución de conflictos jurídicos".

2019

Speaker at the internacional seminar "Comercio internacional, inversión y arbitraje", held on 11 and 12 March in Montevideo, Uruguay. Organised by the Centro de Mediación y Arbitraje Comercial (CEMARC) of the Argentinian Chamber of Commerce and Services (CAC).

2016

Georgetown International Arbitration Society. 4th ANNUAL INTERNATIONAL ARBITRATION MONTH February 2nd - March 1st, 2016 Tuesday, February 2: "Recent Developments in National Policies Toward Arbitration" 6:30 - 8:30 PM, location TBD. Speakers include Crenguta Leaua, Javier Íscar de Hoyos, and Gonzalo Stampa Casas.

Harvard Law School. HIALSA. Spanish and European International Arbitration: Institutional and Practitioner Perspectives. "Viewpoint from the practitioner's side, while Javier Íscar de Hoyos, as head of the European Center of Arbitration, will offer an institutional perspective".

2015

Valencia. La Segunda Instancia Arbitral.

2014

"Marruecos como mercado de oportunidad", at the Consejo de Cámaras de Comercio de Valencia (September).

Conference of the Mediterranean region in Tunisia, seeking a Mediterranean arbitration Law for all the countries making up the Union for the Mediterranean (April).

Advanced Programme on Compliance. IE Law School (Feb-May 2013)

2013

"Assises del Mediterráneo" in Casablanca (October)

Speaker at the 2nd edition of the Course on Compliance at IE Law School (Feb-Apr). "La mediación y el arbitraje en conflictos de cumplimiento y tecnologías de la información. ¿Una alternativa real y eficaz a los Tribunales?"

Speaker at the Salón Miresa (febrero). Aspectos jurídicos prácticos para la internacionalización de la empresa.

2012

Speaker at the "Jornada sobre Arbitraje y Mediación" conference held at the Alicante Bar Association (ICALI). "Análisis práctico de la Ley 11/2011 de reforma de la Ley de arbitraje. La empresa ante el arbitraje".

Discussant at the I International Arbitration Congress in Barcelona, organised by the Barcelona Bar Association (18-19 and 20 de October). Round table on "Propuestas y soluciones planteadas por las Cortes e Instituciones arbitrales en España".

Speaker at the VI Seminario Permanente Cubano - Hispano: Derecho del Comercio y de la Integración, "La Evolución del Arbitraje Comercial Internacional en Latinoamérica" (La Habana, Cuba, 7, 8 and 9 May).

Professor at the Second Edition of the Course on Commercial Arbitration, organised by Asociación Europea de Arbitraje (Aeade) (Madrid, 19 April).

Speaker at the "VIII Seminario de Experto Documental en Notarías y Registros" organised by Federación Estatal de Asociaciones Profesionales de Empleados de Notarías (FE APEN): "El arbitraje societario y en la sociedad horizontal" (Seville, 24 March).

2011

Professor at the second edition of the Course on Commercial Arbitration organised by Asociación Europea de Arbitraje (Aeade) (Madrid, 17 October).

Speaker at the Confederación de Asociaciones Empresariales de Baleares (CAEB)(Majorca, 9 October).

Professor in the Course on Commercial Arbitration organised by Asociación Europea de Arbitraje (Aeade), the Centro Capacitación Europeo (CEC) and ICADE. In charge of delivering the session titled "Fases del procedimiento. El calendario procesal. La designación del árbitro único o del presidente del tribunal" (Madrid, 25 May).

Chairman at the VII Foro Hispano – Marroquí de Juristas. Round Table: "El arbitraje de inversiones. Perspectiva hispano marroquí", "Análisis de la problemática del arbitraje de inversiones en la cuenca mediterránea. Análisis del Tratado hispano marroquí. Posibilidades de arbitraje institucionalizado y ad hoc." (Madrid, 11 March).

Speaker at the VII Seminario de Experto Documental en Notarías y Registros organised by Federación Estatal de Asociaciones Profesionales de Empleados de Notarías (FEAPEN): "Cláusulas arbitrales en los documentos notariales" (Madrid, 5 March).

Conference: "La propuesta de reforma de la Ley de Arbitraje desde la perspectiva de las instituciones arbitrales". Session organised by the investigation group "Excelencia Prometeo GVA sobre Mediación y Arbitraje". Salón for Procedural Law Degrees of the Law School of the University of Valencia (Valencia, 10 February).

2010

Chairman in "Aspectos prácticos del arbitraje" at the "VI Seminario de derecho arbitral: apuntes prácticos del arbitraje".

Speaker at the "II Congreso de Instituciones Arbitrales" on "Situación del arbitraje institucional en España" (Seville, October).

Speaker at the seminar "Las microempresas hacemos Europa", organised by Asociación Española Multisectorial de Microempresas, Aemme, at the Seat of the European Institutions in Spain (Madrid, June).

Speaker at the seminar "La evolución de los métodos de resolución de litigios: puntos y novedades sobre el arbitraje y la mediación" (Biarritz, France, 7 and 8 de mayo).

Speaker at the seminar on international commercial and investment arbitration in the Mediterranean región (Barcelona, 13 and 14 May).

Speaker at the seminar "Fortaleciendo la gobernabilidad, combatiendo el riesgo y aumentando el rendimiento empresarial", with the conference: "El arbitraje como herramienta en la empresa para la solución de conflictos" (May).

Speaker at the "VI Curso de Especialización sobre Arbitraje", with the conference: "Arbitraje en arrendamientos urbanos" (Madrid, 29 April).

2007

Speaker at the Summer Campus of CEU SAN PABLO: "TEMAS PRÁCTICOS DEL ARBITRAJE". Conference: "Las Instituciones arbitrales". (July 2007)

Speaker at the Seminar for Catalan entrepreneurs with Foment del Treball Nacional "MARRUECOS, DESTINO DE LA INVERSIÓN ESPAÑOLA/CATALANA". Conference: "El Arbitraje y su aplicación práctica a las relaciones hispano-marroquíes" (25 April 2007).

Speaker at the "1er. Seminario Europeo de Arbitraje" at the Valencia Bar Association. Conference: "Las formalidades del arbitraje". (20-21 April 2007).

Speaker at the "3er. Curso de Especialización de Arbitraje" at the Rey Juan Carlos University, Madrid. Conference: "El arbitraje administrado por las Cortes arbitrales". (January-July 2007).

2006

Speaker at the Seminar on Arbitration in Casablanca (Morocco) within the Project: "Proyecto ADL de Fortalecimiento y Modernización de su Administración de Justicia Marroquí".

Speaker at the Associated Centre of the Spanish National Open University (UNED) at Pontevedra. Summer Campus of the UNED. Conference: "El arbitraje como solución de conflictos en el sector inmobiliario en España" (10 July 2006).

Speaker at the 2nd Specialisation Course on Arbitration at the Rey Juan Carlos University of Madrid. Conference: "El convenio arbitral. La declinatoria". (January-July 2006).

Speaker at the Real Estate Exhibition in Alicante, organised by ERES MEDITERRÁNEO under the title "El arbitraje en España y la seguridad jurídica en el tráfico inmobiliario internacional". (10 February 2006).

2005

Member of the Table in the Arbitration Seminar "Descubra las Ventajas del Arbitraje en la Resolución de Conflictos" in the I Congress on Arbitration. (19 and 20 December 2005, Gran Canaria).

Organization of the Course on Arbitration of the Valencia Bar Association (1st edition) held in the Hall of Ceremonies of the ICAV. (30 November and 1 December)

Speaker at the seminar organised by the Rey Juan Carlos University at the Palace of the Nuncio of Aranjuez, "Evolución del arbitraje en el contexto del reinado de D. Juan Carlos I". Conference: "El Procedimiento Arbitral. Principios y Garantías. El Laudo y su Control". (24 and 25 November).

Speaker at the Summer Campus of CEU SAN PABLO University: "CURSO DE ARBITRAJE PRIVADO INTERNO E INTERNACIONAL: BALANCE DEL PRIMER AÑO DE LA LEY DE ARBITRAJE" Conference: "Las Instituciones arbitrales. El procedimiento arbitral. Nombramiento y responsabilidad de los árbitros. El laudo y su impugnación." (July 2005)

Speaker at the 1st Specialisation Course on Arbitration of Rey Juan Carlos University of Madrid. Conference: "Arbitrajes especiales". (January-July 2005).

Speaker at the I CONGRESS OF PERIODIC PUBLICATIONS organised by the Asociación Española de Editoriales de Publicaciones Periódicas. (24-25 February 2005).

2002

Speaker at the Course on Arbitration for Managers of mobile phone operator RETEVISION MOVIL S.A.

Speaker at the Course on arbitration for the members of the "Asociación de Distribuidores de Ofimática".

Speaker at the Course on arbitration at the CLUB DE MARKETING DE NAVARRA Conference title: "Arbitraje Empresarial, Sistema Eficaz Para La Solución De Conflictos Económicos".

Attended the Arbitration conference held by RECOLETOS Grupo de Comunicación, S.A

LANGUAGES

ES

EN

AREAS OF SPECIALISATION

- CONSTRUCTION
- ENGINEERING
- CORPORATE LAW
- BANKING
- INSURANCE
- ACQUISITION OF COMPANIES
- UTES, JOINT VENTURES AND COMPANY COOPERATION
- LEASES

INTERVENTION IN ARBITRATIONS – SINCE 2018

		President of the tribunal	Sole Arbitrator	Co-arbitrator	TOTAL
National arbitration	institutional	0	0	15	16
	ad-hoc	1	0	0	
International arbitration	institutional	1	1	5	7
	ad-hoc	0	0	0	
TOTAL		2	1	20	23